

# ANNUAL REPORT



2021-2022



### ABEM'S MISSION

# TO ENSURE THE HIGHEST STANDARDS IN THE SPECIALTY OF EMERGENCY MEDICINE

### ABEM'S PURPOSES

To improve the quality of emergency medical care

To establish and maintain high standards of excellence in Emergency Medicine and its subspecialties

To enhance medical education in the specialty of Emergency Medicine and related subspecialties

To evaluate physicians and promote professional development through initial and continuing certification in Emergency Medicine and its subspecialties

To certify physicians who have demonstrated special knowledge and skills in Emergency Medicine and its subspecialties

To enhance the value of certification for ABEM diplomates

To serve the public and medical profession by reporting the certification status of the diplomates of the American Board of Emergency Medicine

ABEM holds the interests of patients and their families in the highest standing, particularly with regard to the provision of the safest and highest-quality emergency care. ABEM addresses its commitment to patients by supporting the physicians who provide care to the acutely ill and injured, and by working to transform the specialty of Emergency Medicine.

### ABEM'S GUIDING PRINCIPLES

The following overarching principles will guide ABEM's strategy and work going forward:

- Serve the public and the specialty
- Strengthen a culture of innovation in certification
- Embrace and integrate diversity, equity, and inclusion in all of our work
- Advance the values of trust, integrity, resilience, collaboration, empathy, and wisdom
- Collaborate with our stakeholders
- Communicate the value of certification
- Use research to inform and validate our certification and processes

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# PRESIDENT'S MESSAGE

ABEM has accomplished so much! Take a look at our year in review.

MyEMCert is fully launched, with all eight module topics now available, new Key Advances for learning, additional resources provided, and CME available. Your feedback has been supportive of the new format, which allows you to fulfill your continuing certification requirements in a more convenient and relevant manner.

Understanding the potential negative effects that a delay in certification might cause, the Board set the ambitious goal to provide each physician who was not able to become certified due to postponed exams during the pandemic an opportunity to do so. A backlog of over 4,700 physicians were able to take the Oral Certification Exam virtually, a feat that we could not have accomplished without the Herculean efforts of the Board, volunteer oral examiners, and staff. Since the adoption of the virtual Oral Exam, over 5,000 physicians have become certified. Congratulations!

ABEM Director Leon L. Haley, Jr., M.D., M.H.S.A., died last summer as the result of a tragic accident. He was a dedicated contributor to the Board and will be remembered for his calm demeanor; his advocacy for diversity, equity, and inclusion; and his thoughtful presence-all with a quick and infectious smile. To honor Dr. Haley, ABEM created the Dr. Leon L. Haley, Jr., Bridge to the Future of Emergency Medicine Academy. This year, ten rising second-year medical students participated in the inaugural two-week mentorship program at the ABEM headquarters. The Academy provides



Marianne Gausche-Hill, M.D.

underrepresented in medicine medical students educational and hands-on experiences on topics such as reducing health care disparities, increasing diversity in physicians, and applying to residency programs. Students also visited two nearby EM residency programs-Henry Ford Health Sim Center/Henry Ford Health EM Residency Program in Detroit, and Central Michigan University College of Medicine in Saginawwhere they took part in a simulated mass disaster triage, hands-on simulations, and learned about the use of ultrasound in the emergency department.

The Becoming Certified Initiative kicked off last year, and the work of the Task Force and Stakeholder Advisory Group began in earnest this year. A BCI summit was held in March, bringing the Task Force and Stakeholder Advisory Group together with representatives from other EM organizations to discuss where the initial certification process is and innovative ideas for where we might want to

go. The Task Force and Board have been exploring ideas generated during the Summit.

Another first for ABEM was its administration of the Advanced EM Ultrasonography (AEMUS) Focused Practice Designation (FPD) Examination. Physicians had asked for the designation, and ABEM worked with the Ultrasound community since 2012 to have the FPD approved, fellowship requirements developed, and the AEMUS Exam Committee seated and writing the exam. The resul: 284 EM physicians earned the designation this year! Kudos!

An accomplishment that enhances the value of your certification is ABEM's accreditation by the National Commission for Certifying Agencies (NCCA). Being accredited by NCCA means that our certification processes have been evaluated against defined standards by an established third party. ABEM is the first medical specialty board to become accredited by the NCCA.

In the past, physicians whose certification lapsed due to retirement were designated by the ABMS as a "Former Diplomate." We heard from retired physicians that they are proud to have been board certified during their careers and would like to be recognized in some other way. In response, ABEM now allows retired physicians to self-report their retirement and have their status reported to the ABMS as "Former Diplomate: Retired."

As a Board we continue to listen to our stakeholders and try to initiate change and innovation that meet the needs of all certified emergency physicians. Many of the changes we've made have been in response to requests from you. It has also been a very rewarding year for me to serve as ABEM President. I have been fortunate to be able to work with a stellar Board of Directors, each of whom brings a wealth of knowledge and a variety of viewpoints to the table. And it's been an honor to serve you-emergency physicians.

Finally, as an Emergency Medicine community, we continue to be impacted by the COVID-19 pandemic. We thank you for all you do to meet the needs of the public - you truly are our nation's safety net.

# LEADERSHIP

### **Board of Directors**

### **Executive Committee**

Marianne Gausche-Hill, M.D., *President*Samuel M. Keim, M.D., M.S., *President-Elect*Mary Nan S. Mallory, M.D., M.B.A., *Immediate-Past-President*Ramon W. Johnson, M.D., M.B.A., *Secretary-Treasurer*Diane L. Gorgas, M.D., *Member-at-Large*James D. Thomas, M.D., *Member-at-Large* 

#### **Directors**

Felix K. Ankel, M.D.
J. David Barry, M.D.
Michael S. Beeson, M.D., M.B.A.
Yvette Calderon, M.D., M.S.
Wallace A. Carter, M.D.
Carl R. Chudnofsky, M.D.
Hala Durrah, M.T.A.
Kim M. Feldhaus, M.D.
Theodore J. Gaeta, D.O., M.P.H.
Deepi G. Goyal, M.D.
John L. Kendall, M.D.
Lewis S. Nelson, M.D.
Suzanne R. White, M.D., M.B.A.

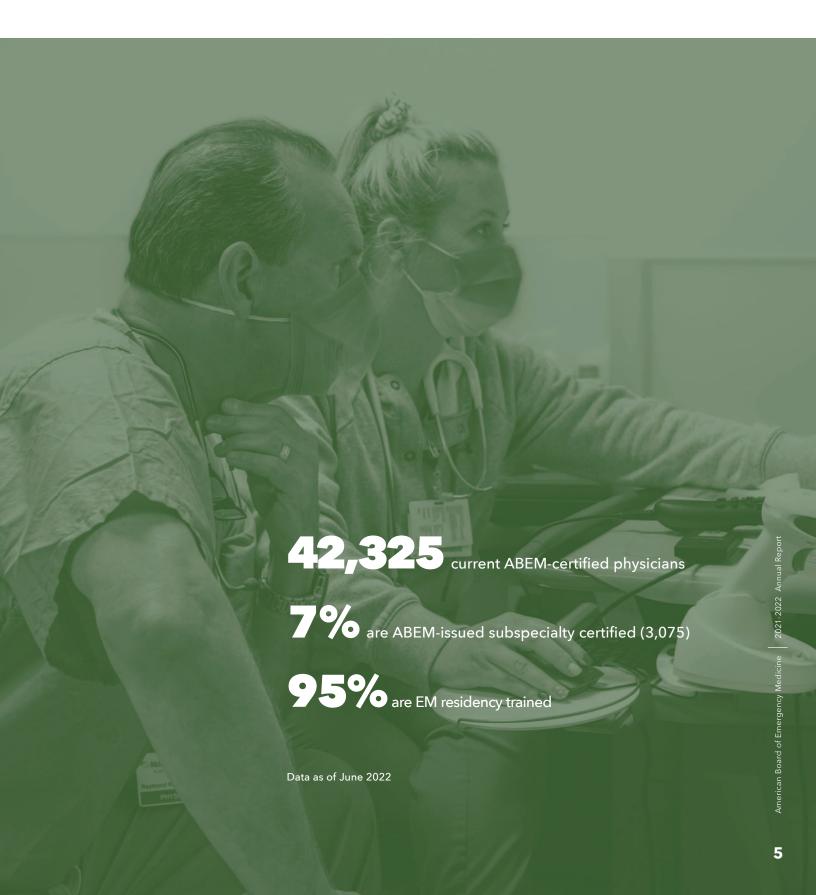
#### **Executive Staff**

Earl J. Reisdorff, M.D., Executive Director
Kathleen C. Ruff, M.B.A., Chief Administrative Officer
Melissa A. Barton, M.D., Director of Medical Affairs
Chadd K. Kraus, D.O., M.P.H., Dr.PH., Director of Research

#### **Associate Executive Directors**

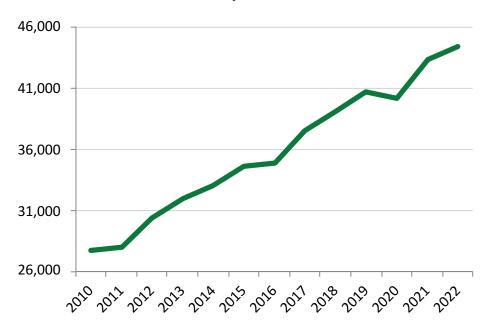
Timothy J. Dalton, Evaluation and Research Jennifer L. Kurzynowski, Operations Angela J. McGoff, Certification Services Michele C. Miller, Systems and Technology

# ABEM-CERTIFIED PHYSICIANS

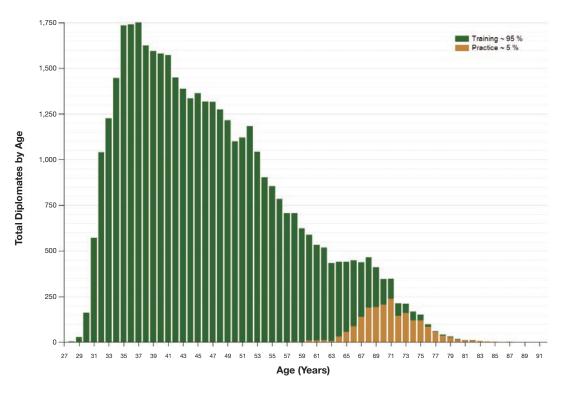


### **Number of Current ABEM-certified Physicians**

42,325 Total Active ABEM-certified Physicians (as of June 30, 2022)



### Distribution of ABEM-certified Physicians by Age and Training\*



<sup>\*</sup>Completed an EM residency training program (July 1, 2022)

## EXAMINATION ACTIVITY

Due to the COVID-19 pandemic, the planned 2020 administrations of the Oral Certification Examination were postponed. During 2021-2022, five administrations were held. The multiple administrations, plus those held in 2020-2021, allowed all candidates scheduled to take the 2020 exams, as well as those who passed the Qualifying Examination in 2020 and 2021 an opportunity to take the virtual exam in 2021-2022. 3,280 physicians took the Oral Exam between July 1, 2021 – June 30, 2022.

### **Regular Exam Activity**

In 2021-2022, over 15,000 proctored examinations were administered, over 18,000 LLSA tests were completed, and over 13,600 MyEMCert modules were completed.

2,450 took the Qualifying Exam



among first-time takers

3,280 took the Oral Certification Exam



among first-time takers

183
took the ConCert Exam



among ABEM-certified physicians

9,260 took the In-training Exam

13,638
MyEMCert modules completed
3,030
Newly certified physicians

11

Regained certification

Detailed, longitudinal statistics are available on the <u>ABEM website</u>.

# STAYING CERTIFIED

The purpose of continuing certification is to maintain the highest standards of Emergency Medicine by partnering with physicians in their ongoing professional development; maintaining core knowledge, judgment, and skills; and integrating new medical advances in patient-centered care. ABEM believes that continuing certification assists physicians in realizing their intrinsic desire to be better clinicians and deliver safe, high-quality care.

### **MyEMCert**

This year, the remaining two MyEMCert modules—Head and Neck and Nontraumatic

Musculoskeletal—were launched. A new resource, teaching points, were developed for these two modules; teaching points will be developed for other modules. Key Advances were added and improved, and new videos related to Key Advances were issued.

### **New LLSA Tests**

The 2022 Emergency Medicine LLSA test became available April 1, 2022, and the 2022 EMS LLSA test became available June 1, 2022. These activities provide additional opportunities for ABEM-certified physicians to tailor learning to their clinical practice.

2021-22 Top Five Improvement in Medical Practice Activities

1,908 Time-related (throughput time, ED length-of-stay, and other process time measures)

1,054 Stroke-related

965 Infectious Disease-related

721 Communication - Patient Care

608 Cardiac-related

7,166 TOTAL Improvement in Medical Practice Attestations

# SUBSPECIALTY CERTIFICATION AND FOCUSED PRACTICE DESIGNATION

### **First AEMUS Exam Administered**

ABEM administered the first focused practice designation examination in Advance Emergency Medicine Ultrasonography in March 2022. A total of 284 physicians earned the designation.

### First Neurocritical Care Exam Administered

The American Board of Psychiatry and Neurology administered the first certification examination in Neurocritical Care (NCC) in October 2021. There are now 43 ABEM physicians subspecialty certified in NCC.

# 3,428 ABEM-certified Physicians Hold a Subspecialty Certificate

In 2021-2022, ABEM issued 362 subspecialty certificates in ten subspecialties. ABEM-certified physicians also have access to subspecialty certification in Addiction Medicine, Brain Injury Medicine, Clinical Informatics, and Surgical Critical Care through other ABMS Boards.

Subspecialty	Certificates Issued in 2021-2022	Total Current Subspecialists
Emergency Medical Services	178	1,058
Medical Toxicology	0 *	500
Pediatric Emergency Medicine	27	307
Internal Medicine-Critical Care Medici	ne 42	306
Sports Medicine	37	257
Clinical Informatics	NA	230
Hospice and Palliative Medicine	0	211
Addiction Medicine	NA	195
Undersea and Hyperbaric Medicine	9	131
Anesthesiology-Critical Care Medicine	23	117
Surgical Critical Care	NA	57
Neurocritical Care	42	42
Pain Medicine	4	17
Total	362	3,428

<sup>\*</sup> Certification examination not offered in 2021. NA: Information not available; certificates issued by other ABMS boards.

### **Focused Practice Designation**

Designations Issued 2021-2022

Advanced Emergency Medicine Ultrasonography

284

Detailed longitudinal statistics available on the <u>ABEM website</u>.

# OLUNTEERS

Over 700 clinically active physicians volunteered their services to ABEM this year, a force that is essential to ABEM's success. Hundreds of examiners attended each administration of the virtual Oral Exam, spanned over 29 days of testing plus additional days of training. Forty-five item writers produce new questions for multiple choice tests each year for Emergency Medicine certification, continuing certification, and subspecialty exams. Additional ABEM activities supported by volunteers include the following:

- Standard-setting panels review each multiple choice question or Oral Exam case, rate its difficulty, and assess its importance to the certification of emergency physicians.
- Bias and Fairness Panels evaluate whether different outcomes (among different demographic groups) on test questions or cases are due to reasons not relevant to the practice of EM.
- Other task forces and advisory groups, such as the LLSA CME reading group and the stimulus Collection and Review Panel, assist in the certification and recertification processes.
- Resident Ambassador Panel members provide the perspectives of residents with certain ABEM activities, such as communication about the In-training Examination, applying for certification, the Residency Visitation Program, and the ABFM website.

Each of these volunteer physicians donate their time and effort to help assure that anyone certified in EM or any of its subspecialties meets the high standards expected of our specialty.

Thank you!

A complete list of ABEM volunteers is available on the ABEM website.

- **62** Standard-setting Panel Members
- Key Advances Panel Members
- 25 Bias and Fairness Panel Members
- 566 Oral Examiners
- 57 Item Writers and Editors
- Stakeholder Advisory Group Members
- Subspecialty Subboard and Examination Committee Members
- Focused Practice Designation **Exam Committee Members**
- Resident Ambassador Panel Members
- ltem Writers and Editors

# Subspecialty Representatives – ABEM Appointees

#### **EMS Subboard**

Douglas F. Kupas, M.D., Chair

Erica R. Carney, M.D.

Mohamud R. Daya, M.D.

Sophia Dyer, M.D.

William D. Fales, M.D.

Jeffrey M. Goodloe, M.D.

Alexander P. Isakov, M.D.

Katie L. Tataris, M.D.

Marianne Gausche-Hill, ABEM Director Liaison

### Medical Toxicology Subboard

Tod Bania, M.D.

Robert G. Hendrickson, M.D., Chair

Christopher Hoyte, M.D.

Tammi H. Schaeffer, D.O.

Andrew Stolbach, M.D.

Lewis S. Nelson, M.D., ABEM Director Liaison

### **Neurocritical Care Examination Committee**

Evadne Marcolini, M.D.

Jordan Bonomo, M.D.

William Knight, M.D. (standard setting committee)

Debbie Yi Madhok, M.D.

(standard setting committee)

### Pediatric Emergency Medicine Subboard

David B. Burbulys, M.D.

Keri L. Carstairs, M.D.

Timothy A. Horeczko, M.D.

Nathan Mick, M.D.

Ramon W. Johnson, M.D., M.B.A.,

ABEM Director Liaison

### **Sports Medicine Examination Committee**

Moira Davenport, M.D.

Andrew D. Perron, M.D.

### Undersea and Hyperbaric Medicine Examination Committee

Heather Murphy-Lavoie, M.D.

Keith William Van Meter, M.D.

# Focused Practice Designation Representatives

### Advanced Emergency Medicine Ultrasonography Examination Committee

John L. Kendall, M.D., Chair

Srikar Adhikari, M.D.

John Bailitz, M.D

Meghan K. Herbst, M.D.

Timothy Jang, M.D.

Robert Jones, D.O.

Megan M. Leo, M.D.

Andrew Liteplo, M.D.

Rachel Liu, M.D.



**Pictured left to right:** Meghan K. Herbst, M.D., Dr. Kendall, Megan M. Leo, M.D., Rachel Liu, M.D., John Bailitz, M.D., and Srikar Adhikari, M.D. Not pictured: Timothy Jang, M.D., Robert Jones, D.O., and Andrew Liteplo, M.D.

# 2021-2022 HIGHLIGHTS

### Remembering Leon L. Haley, Jr., M.D., M.H.S.A./ **Inaugural Haley Academy**

ABEM Director Leon L. Haley, Jr., M.D., M.H.S.A., died last summer as the result of a tragic accident. He was a great dedicated contributor to the Board and will be remembered for his calm demeanor, his breakthrough insights, and



his thoughtful presence-and all with a guick and infectious smile. To honor Dr. Haley, ABEM created the Dr. Leon L. Haley, Jr., Bridge to the Future of Emergency Medicine Academy. This year, ten rising second-year medical students participated in the <u>inaugural two-week</u> mentorship program at the ABEM headquarters, led by Yvette Calderon, M.D., M.S., Chair of the Diversity, Equity, and Inclusion Committee. The Academy provides URiM medical students educational and hands-on experiences on topics such as reducing health care disparities, increasing diversity in physicians, and applying to residency programs. Students also visited two nearby EM residency programs and where they took part in a simulated mass disaster triage and hands-on simulations. Watch the video to learn more about this year's Academy.

### **NCCA** Accreditation

ABEM has received accreditation from the National Commission for Certifying Agencies (NCCA). Being accredited by NCCA means that ABEM's certification processes have been evaluated against defined standards by an established third party. Receiving accreditation demonstrates that ABEM has met the NCCA's quality standards in professional certification. Accreditation is for a period of five years. ABEM is the first medical specialty board to become accredited by the NCCA.



### **Becoming Certified Initiative**

A Becoming Certified Initiative summit was held in March, bringing the Task Force and Stakeholder Advisory Group together with representatives from other EM organizations to

discuss where the initial certification process is and innovative ideas for where we might want to go. The Task Force and Board have been exploring ideas generated during the Summit.

### **Newly Elected Directors**

The Board of Directors elected two new physician members in 2022: Susan E. Farrell, M.D., Ed.M., and Ernest E. Wang, M.D. Dr. Farrell is Director of Continuing and Professional Development in the Center for Interprofessional Studies and Innovation at the Mass General Hospital Institute for Health Professions. Dr. Wang is Chief of Emergency Medicine and Assistant Dean for Medical Education for the NorthShore University Health System, where he practices clinically. He is a Clinical Professor of Emergency Medicine through the University of Chicago Pritzker School of Medicine.



Susan E. Farrell, M.D., Ed.M.



Ernest E. Wang, M.D.,

### **First Director of Research Named**

Chadd K. Kraus, D.O., M.P.H., Dr.PH., was selected as ABEM's first Director of Research. In this position, Dr. Kraus will lead the effort to build the research group at ABEM. Research initiatives will include analyses of certification programs,

the specialty, and physician education. Dr. Kraus is joined by Jonah Geddes, M.P.H., as Research Biostatistician.



Chadd K. Kraus, D.O., M.P.H., Dr.PH.,

### **New ABEM National Academy of Medicine Scholar Selected**

The National Academy of Medicine (NAM) selected Tracy Madsen, M.D., Ph.D., as the 2021-2023 ABEM NAM Fellow. Dr. Madsen is an associate professor in the departments of Emergency Medicine and Epidemiology; codirector of the Rhode Island Hospital Comprehensive Stroke Center and the Miriam Hospital Stroke Center; and associate director of the Division of Sex and Gender at the Alpert Medical School of Brown University/Brown University School of Public Health/ Rhode Island Hospital in Providence, Rhode Island.



Tracy Madsen, M.D., Ph.D.

### **New Certification Status for Retired Physicians**

In the past, physicians whose certification lapsed due to retirement were designated by the ABMS as a "Former Diplomate." We heard from retired physicians that they are proud to have been board certified during their careers and would

like to be recognized in some other way. In response, ABEM now allows retired physicians to self-report their retirement and have their status reported to the ABMS as "Former Diplomate: Retired."

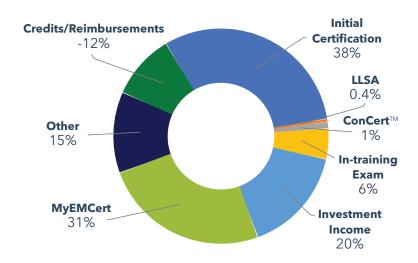
### Milestone Recognition for Nearly 700 Physicians

ABEM recognizes physicians who, as of December 31, 2021, have marked 30 years of being board certified in Emergency Medicine with a special certificate. This year' recipients included 688 physicians who had been board certified for 30 years as of December 31, 2021. Certificates are awarded annually to diplomates who achieve this milestone. ABEM applauds these physicians who have demonstrated a career-long commitment to excellence. A list of the 2021 recipients is posted on the ABEM website.

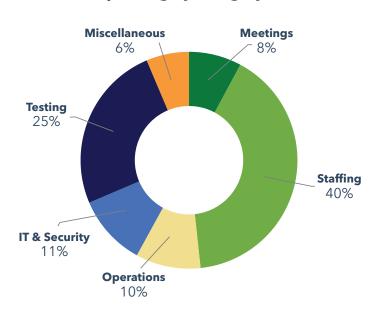
# FINANCES

In fiscal year 2020-21, ABEM realized \$14,558,175 in operating income against \$15,392,247 in operating expenses, for a positive operating margin of \$1,512,654. At the same time, \$2,346,726 came from investment income, for a net margin of (834,072). Data from ABEM's 2021 Audited Financial Statement is provided below. ABEM has received GuideStar's Platinum Seal of Transparency for the last four years.

### **Revenue by Category**



### **Spending by Category**



### **Audited Statement of Financial Position**

June 30, 2021

Assets	
Current assets:  Cash and cash equivalents  Accrued investment income  Prepaid expenses  Investments  Total current assets  Property, equipment, and software (net)	\$2,066,028 83,120 280,194 47,104,317 <b>\$49,533,659</b> \$3,848,867
Other assets: Deposits	\$160,000
Total assets	\$53,542,52 <b>6</b>
Liabilities and Net Assets Current liabilities: Accounts payable Accrued payroll and taxes	\$161,714 25,170
Deferred Revenue Line of Credit Total current liabilities	2,250,621 5,000,000 <b>7,437,505</b>
Other liabilities: Compensated absences Total liabilities	\$822,243 \$8,259,748
Net assets/without donor restrictions	\$45,282,778
Total liabilities and net assets	\$53,542,526
Revenues	\$22,890,481
Direct certification expenses Governance International Office administration Outreach/liaison Program development Research Subspecialties Training/academic relations Miscellaneous	\$6,306,000 1,800,331 10,121 3,104,705 1,020,670 1,306,626 178,758 707,622 888,941 74,473
Total expenses	\$15,398,247
Change in net assets*	\$7,492,234
Net assets, at beginning of year	\$37,790,544
Net assets, at end of year	\$45,282,778

<sup>\*</sup> Before other income and gains

## SENIOR DIRECTORS

### Thank you for your legacy and contributions to the specialty of Emergency Medicine.

Gail V. Anderson, Sr., M.D. 1976-1989 Walter R. Anyan, Jr., M.D. 1995-2003 William G. Barsan, M.D. 1993-2001 Jill M. Baren, M.D., 2012-2021 Carol D. Berkowitz, M.D. 2003-2006 Howard A. Bessen, M.D. 2002-2010 Michael D. Bishop, M.D. 1988-1996 Brooks F. Bock, M.D. 1995-2004 G. Richard Braen, M.D. 1988-1996 Glenn D. Braunstein, M.D. 2002-2006 Dick D. Briggs, Jr., M.D. 1994-2002 Paul D. Bruns, M.D. 1980-1983 Kerryann B. Broderick, M.D., 2011-2019 Michael L. Carius, M.D. 2009-2018 Joseph E. Clinton, M.D. 1986-1994 Robert E. Collier, M.D. 2004-2012 Lily C. A. Conrad, M.D. 2002-2010 Francis L. Counselman, M.D. 2008-2016 Rita Kay Cydulka, M.D. 2002-2010 Robert H. Dailey, M.D. 1976-1982 Daniel F. Danzl, M.D. 1991-1999 Steven J. Davidson, M.D. 1986-1995 John H. Davis, M.D. 1979-1984 Richard E. Dean, M.D. 1991-1994 James J. Dineen, M.D. 1976-1980 Frank A. Disney, M.D. 1979-1980 Lynnette Doan-Wiggins, M.D. 1999-2008 E. John Gallagher, M.D. 1995-2003 Joel M. Geiderman, M.D. 2003-2011 William E. Gotthold, M.D. 1994-2003 Jeffrey G. Graff, M.D. 1996-2005 Harris B. Graves, M.D. 1980-1987 R. R. Hannas, Jr., M.D. 1976-1988 Gerald B. Healy, M.D. 1988-1992 Barry N. Heller, M.D. 2008 - 2017 Robert S. Hockberger, M.D. 1995-2004 Gwendolyn L. Hoffman, M.D. 1994-2003 Leonard D. Hudson, M.D. 1990-1994 Bruce D. Janiak, M.D. 1986-1995 Carl Jelenko, III, M.D. 1976-1980 James H. Jones, M.D. 2005-2015 R. Scott Jones, M.D. 1988-1991 Allen P. Klippel, M.D. 1976-1982 Robert K. Knopp, M.D. 1988-1993 David A. Kramer, M.D. 2009-2013 Terry Kowalenko, M.D., 2010-2019 Ronald L. Krome, M.D. 1976-1988 Jo Ellen Linder, M.D. 2004-2012

Louis J. Ling, M.D. 1997-2007

O. John Ma, M.D. 2013-2019 Catherine A. Marco, M.D. 2009-2018 Mark A. Malangoni, M.D. 1998-2002 Vincent J. Markovchick, M.D. 1994-2002 M. J. Martin, M.D. 1990-1994, 1996-1998 John B. McCabe, M.D. 1996-2006 Henry D. McIntosh, M.D. 1979-1986 W. Kendall McNabney, M.D. 1982-1986 Harvey W. Meislin, M.D. 1986-1994 J. Mark Meredith, M.D. 2004-2012 Sheldon I. Miller, M.D. 1999-2006 James D. Mills, M.D. 1976-1988 John C. Moorhead, M.D. 2004-2014 Robert L. Muelleman, M.D. 2011-2019 John F. Murray, M.D. 1986-1989 Robert C. Neerhout, M.D. 1986-1994 Richard N. Nelson, M.D. 2004-2013 Michael S. Nussbaum, M.D. 2002-2006 Thomas K. Oliver, Jr., M.D. 1980-1981 Debra G. Perina, M.D. 2003-2011 Nicholas J. Pisacano, M.D. 1979-1986 Roy M. Pitkin, M.D. 1990-1998 George Podgorny, M.D. 1976-1988 Peter T. Pons, M.D. 1996-2004 J. David Richardson, M.D. 1994-1998 Leonard M. Riggs, Jr., M.D. 1981-1986 Frank N. Ritter, M.D. 1979-1988 Peter Rosen, M.D. 1976-1986 Robert J. Rothstein, M.D. 1996-2004 Douglas A. Rund, M.D. 1988-1997 Earl Schwartz, M.D. 1994-2002 Richard I. Shader, M.D. 1980-1990 Roger T. Sherman, M.D. 1984-1988 Rebecca Smith-Coggins, M.D. 2007-2015 Mark T. Steele, M.D. 2003-2012 Richard M. Steinhilber, M.D. 1979-1980 Richard L. Stennes, M.D. 1988-1996 Robert W. Strauss, M.D. 2007-2015 Henry A. Thiede, M.D. 1979-1980, 1984-1990 Harold A. Thomas, M.D. 2001-2010 Judith E. Tintinalli, M.D. 1982-1991 Robert Ulstrom, M.D. 1982-1986 Michael V. Vance, M.D. 1986-1995 David K. Wagner, M.D. 1976-1988 Robert P. Wahl, M.D. 2012-2020 Edward E. Wallach, M.D. 1998-2006 Gerald P. Whelan, M.D. 1988-1998 John G. Wiegenstein, M.D. 1976-1986

